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# **AUTHORITY**

AGO D/A ltr, 29 Apr 1980

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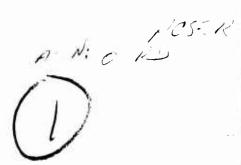
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DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT GENERAL WASHINGTON, D.C. 20310



N REPLY REFER TO

AGAM-P (M) (20 Nov 67) FOR OT RD 670769

30 November 1967

SUBJECT: Operational Reports--Lessons Learned, Headquarters, Da Nang Subarea Command, Period Ending 31 July 1967

082581

TO: SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

C. A. STANFIEL

Colonel, AGC

Acting The Adjutant General

1 Incl 88

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(Continued on page 2)

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FOR OTRO 70769

#### HEADQUARTERS DA NANG SUB-AREA COMMAND APO 96337

# FOR OFFICIAL USE ONLY

AVCA-QN-DN-OP

14 August 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967

(RCS-CSFQR-65)

THRU:

Commanding General US Army Support Command, Qui Nhon APO 96238

Commanding General 1st Logistical Command APO 96307

Commanding General United States Army, Vietnam APO 96307

CINCUSARPAC ATTN: GPOP-NH APO 96558

TO:

Headquarters Department of the Army ATTN: ACSFOR, DA Washington, DC 20310

SECTION I

SIGNIFICANT EVENTS

#### 1. Command:

- The Da Nang Sub Area Command (DSAC) engaged in support operations for US Army Units in ICTZ a total of 92 days during the reporting period.
- b. No tactical or administrative movements were conducted during the reporting period.

FOR OT ED FILE 670769

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AVCA-QN-DN-OP August 1967
SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967
(RCS-CSFOR-65)

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c. DSAC increased its personnel strength as a result of the arrival of various combat service support units.

#### 2. Personnel, Administration, Morale and Discipline:

During the reporting period several personnel exchanges were made with units in Qui Nhon and An Khe in an effort to reduce the command's "rotational hump."

Administrative changes included the departure of the former DSAC Commander, Col Reuben T Morgan and the assumption of command by Col John R Pierce on 11 July 1967. The command strength increased substantially with the arrival of the 111 Engineer Company (Water Supply) and the 132 Engineer Detachment (Power Plant Operating).

The 111 Engineer Company maintains its company headquarters on the DSAC compound and provides water supply point teams in areas of need throughout the ICT2. The 132 Engineer Detachment is currently operating power plants in the Hue/Phu Bai area. Complete activation of the US Army Mortuary, Da Nang on 20 June 1967 also contributed to an increase in personnel strength. Morale continued to improve largely through the completion of additional recreational facilities. Discipline was well maintained as evidenced by the small number of Article 15's and Courts-Martial during the quarterly period.

#### 3. Intelligence and Counterintelligence:

Information concerning local tactical and logistical activity continued to be obtained by command representation at the daily III Marine Amphibious Force (III MIF) briefings. Efforts have continued in the overall improvement of our perimeter defense plan for installation security and upgrading bunkers for protection against mortar and rocket attacks.

#### 4. Plans, Operations and Training:

- a. DS/C experienced increased operational support responsibilities during the period with the arrival of additional combat support and combat service support units.
- b. Task Force Kay was established to provide direct signel, artillery, and automotive maintenance support for all US Army units in the Hue/Phu Bai area. Army peculiar Class II and IV and Class V support was also furnished through the task force operation.
- c. Task Force Krueger was redesignated Task Force Pike which continued to provide Army peculiar Class II and IV, Class V direct support maintenance (signal, artillery and automotive) and laundry and bath support to three US Army artillery units and one MACV advisory team in Quang Tri Province.
- d. DSAC assumed the responsibility for assuring the timely resupply of Class I and Class III items to the Foward Support Activity at Duc Pho, by direct coordination with the Naval Support Activity, Da Nang.

.VCA-QN-DN-OP 14 August 1967 SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967 (RCS-CSFOR-65)

- e. DSAC assumed the additional responsibility for the maintenance of Boston Whaler Boats and outboard motors in the ICTZ; however, to date this equipment has not yet arrived.
- f. Construction of a new and larger maintenance area for the 85th Maintenance Company commenced during the quarterly period in order to provide increased capabilities for direct support maintenance for US Army units in the ICTZ.
- g. Plans were made for the arrival of the NCR 500 computer which will be utilized by the stock control section of the 560 General Supply Company. DSAC.
- h. Three rough rider convoys were conducted with the USMC to resupply Task force Kay and other US Army units in the Hue/Phu Bai area. On 30 May 1967 DSAC received a letter of appreciation from the CG III M/F for our assistance in transporting rice to Quang Tri Province during the month of May 1967.
- 1. DSAC received a satisfactory rating on its training inspection conducted by the US Army Support Command, Qui Nhon on 16 July 1967.
- j. A courtesy CMMI was conducted by the US Army Support Command, Qui Nhon on 22 June 1967 with all units receiving a satisfactory rating.
- k. During the period 3-5 July 1967 DSAC received its Annual General Inspection conducted by the Inspector General, 1st Logistical Command. A satisfactory rating was also received for the entire command.

#### . Logistics:

- a. "Project Counter" organized by Department of the Army to provide assistance in the purification and preparation of PLL's and ASL's; arrived during this quarterly period. The ASL for repair parts was reduced from about 26,000 to 11,000 line items and an accurate density listing was obtained from each supported unit.
- b. Four additional warehouses were completed and stocked, which has helped to preserve supplies adversely affected by the elements.
- c. Class II, IV and V tonnage handled and shipped to customers within the CCTZ increased to approximately 20,000 short tons per month by the end of the reporting period.

#### 5. Special Staff Sections:

a. Finance - During the quarter ending 31 July 1967, the 192 Finance Section (Disbursing) continued in its process of converting to the Modified Military Pay Joucher System (MMPVS). Agreements under the MMPVS were completed with all units serviced. 4,238 Financial Data Records Folders (FDRF) are now under the custody of the 192 Finance Section with approximately 1,000 FDRF's remaining with unit personnel sections. A foward finance team was established to provide full finance service to three US Army Artillery Battalions in the Dong Ha area. This team remains in Dong Ha for approximately one week to pay and compute vouchers, advance and return payrolls for Class A agent officers, and to resolve pay complaints.

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SUBJECT: Operational Report for Quarterly period Ending 31 July 1967

(RCS-CSFOR-65)

- b. US Army Mortuary (Da Nang) DSAC assumed the responsibility for furnishing mortuary services to US Military and Free World Assistance Forces in the ICTZ on 20 June 1967. During the period 20 June through 31 July 1967 a total of 536 human remains were processed and shipped directly to CONUS. Remains from the USS Forrestal incident were received at the USA Mortuary, Da Nang commencing 31 July 67. A total of 80 remains were received, processed and shipped to Travis AFB by 7 August 1967.
- c. Chaplain A Protestant rally was held at DSAC during the reporting period which included lll Army, Air Force, Navy and Marine Corps personnel. Chaplain (LTC) Martin Osborne, the MACV Roman Catholic Chaplain arrived in Da Nang and will assist the DSAC in the conduct of Roman Catholic Religious Services.
- d. Engineer A Base Development Plan was prepared and submitted for the ICTZ in June. Within the DS/C cantonment five barracks buildings, four warehouses, one BOQ, one latrine and an Officers Mess were completed.
- e. Special Services Within the Special Services activity three additional fiberglass boats were received as well as 2,000 additional volumes for the Special Services library. The Central Post Fund extended its support responsibility from 37 to 117 units in the ICTZ due to the arrival of Task Force Oregon at Chu Lai.

#### SECTION II, PART I

#### OBSERVATIONS (LESSONS LEARNED)

#### 1. Plans, Operations and Training:

Item: Modification of the 21 ton cargo truck, M35A2

Discussion: Unit  $2\frac{1}{2}$  ton cargo trucks, M35A2 are currently being used by our transportation company on a continuous basis for hauling palletized cargo. This vehicle is not easily loaded with palletized cargo by materials handling equipment (MHE) because of the metal side racks. These vehicles require constant repair due to the resulting damage to side racks and tail gates caused by MHE.

Observation: A wooden platform should be installed on the bed of the  $2\frac{1}{2}$  ton truck, level with the metal side racks, to allow more space for palletized cargo and to prevent damage to the vehicle.

Item: Additional tie-down hooks for 2 ton trucks

Discussion: Vehicles such as  $2\frac{1}{2}$  ton trucks require extra tie-down hooks to prevent cargo from shifting while engaged in local or line haul operations.

Observation: Additional tie-down hooks should be welded to the bottom of the cargo bed to allow for increased stability.

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AVCA-QN-DN-OP

SUBJECT: Operational Report for Quarterly Feriod Ending 31 July 1967

(RCS-CSFOR-65)

#### 2. Logistics:

Item: Assistance in unit preparation of PLL's

Discussion: Project Counter, a Department of the Army team, recently arrived in the Da Nang area with the mission of providing assistance in the purification and preparation of PLL's and ASL's.

Observation: Project Counter has demonstrated that supported units require assistance in the preparation of their PIL's. This assistance must be provided by the direct support unit. The absence of an adequate and accurate PIL will cause an unnecessary deadline rate to continue.

Item: Quarterly Supply Conference

Discussion: DS/C has conducted three supply conferences since last October to provide up to date information on current supply procedures, status of supply items and an opportunity to reconcile records with all supported units. The three hour conference includes presentations by the Commanding Officer, Sub Area Engineer, Ammunition, Transportation, Supply, Maintenance, Property Disposal and Special Bervices Officers of the DSAC.

Observation: Due to constant influx of new and varied units and their relative dispersion from their source of supply a quarterly supply conference can be of unlimited value in eliminating incorrect procedures, and providing an opportunity to speak to supply counterparts and to reconcile supply records. It is highly recommended that all Support and Sub Area Commands follow this policy as a result of the variance in supply and maintenance procedures found throughout HVN.

#### 3. Special Staff:

Item: Finance Service to Isolated Units

Discussion: Separation of finance records and finance personnel from unit headquarters of isolated units serviced by finance sections under the MMPVS has developed a requirement for forward finance teams. These service teams are sent to isolated units each payday to provide more effective finance service and better coordination between the unit personnel section and the servicing finance section.

Observation: Operation under the MMPVS has improved finance service to supported units. Military Pay errors have decreased significantly. Faster and more efficient finance service has resulted. The forward finance team has provided excellent finance service to isolated units and has minimized delays in pay actions required by units whose FDRF's are maintained by the servicing finance office and not located near the unit.

AVCA-QN-DN-OP

117 August 1967

SUBJECT:

Operational Report for Quarterly Period Ending 31 July 1967 (RCS-CSFOR-65)

#### SECTION II, PART II

#### RECOMMENDATIONS

Essentially, recommendations for items outlined above are included in each observation.

JOHN R PIERCE JR

COL, ORDC Commanding

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AVCA-QN-GO-O(1h Aug 67) lst Ind SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967 (RCS GSFOR-65)

HUADQUARTERS, US ARMY SUPPORT COLLAND, QUI NHON, APO SAN HUADCISCO 96238 2 5 AUG 1967

THRU: Commanding General, 1st Logistical Command, ATTM: AVMA C-O, APO 96307

Commanding General, United States Army, Vietnam, ATTM: AVHGC-DST, APO 96375

Commander-in-Chief, United States Army, Pacific, ATTM: GROP-OT, APO 96558

To: Assistant Chief of Staff for Force Development, Department of the Army, Mashington, D.C. 20310

The attached Operational Report for Quarterly Period Ending 31 July 1967 has been reviewed by this headquarters and is considered adequate with the following comments:

- a. The modification of the 2 ton M35A2 cargo truck is within the implementation authority of the local commander in that it is nortable and does not constitute a permanent change to the design of the vehicle.
- b. The requirement for additional tie-down hooks for 25 ton cargo trucks appears to be a local requirement. The suggestion for additional tie-down hooks should be submitted as an Equipment Improvement Recommendation (EIR) as outlined in T1 38-750.
- c. Mission design of Direct Support Maintenance Activities include assisting supported units in developing and maintaining PLL's.
- d. A periodic supply conference is a very effective means of disseminating information and discussing problem areas. Other effective means are news letter, supply bulletins and liaison teams. All subordinate maintenance and supply units are encouraged to use these and other methods to increase support rendered to supported units.

FOR THE COMMANDER:

CNL 1.50/600

MILLIAM R. POSS CPT, AGC Assistant Adjutant General

AVCA CO-O (14 Aug 67) 2d Ind SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967 (RCS CSFOR 65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307

95FD 1967

TO: Deputy Commanding General, United States Army Vietnam, ATTN: AVHGC-DH, APO 96375

- 1. The Operational Report Lessons Learned submitted by the Da Nang Sub-Area Command for the quarterly period ending 31 July 1967 is forwarded.
- 2. Reference page 4, paragraph 1, 1st item: Concur. The construction of these platforms can be accomplished at a local level through local resources. Consideration should be given to the fact that by installing a platform of this nature, the cargo bed, in effect, is rised, and the center of gravity of the vehicle will be affected.
- 3. Reference page 4, paragraph 1, 2d item: Although the situation expressed in the ORLL is a problem, and the suggestion a possible solution, it would involve the modification of existing equipment, and this headquarters cannot comment on that particular aspect. Comments in paragraph b of 1st Indorsement are appropriate.
- 4. Concur with basic report as modified by indorsements. The report is considered adequate.

FOR THE COMMANDER:

TEL: Lynx 430/782

Tamosthe, Sistena

MAIOTHY S. O'HARA 187, INF Acting Aust AG

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AVHGC-DST (14 Aug 67)

11

3d Ind

15 OCT 1967

SUBJECT: Operational Report-Lessons Learned for the Period Ending 31 July 1967 (RCS CSFOR-65) (U)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT, APO 96558

- 1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 July 1967 from Headquarters, DA NANG Sub-Area Command as indorsed.
  - 2. Concur with basic report as indorsed. Report is considered adequate.
    FOR THE COMMANDER:

SIMINEY E SCHULTS

Wahabahara 97

Valor, AGC

Asst Adjutant General

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GPOP-DT(14 Aug 67)

SUBJECT: Operational Report for the Quarterly Period Ending 31 July 1967 from HQ, Da Nang Subarea Comd (RCS CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558

27 OCT 1967

TO: Assistant Chief of Staff for Force Development, Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:

K. F. OSBOURN

& Mlan -

MAJ, AGC Asst AG